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DEFENSE INTELLIGENCE AGENCY  
WASHINGTON, D.C. 20301

DIAXX-3B

9 August 1968

SUBJECT: Request for BYEMAN Billet

TO: Director, National Reconnaissance Office Staff  
ATTN: Lt Colonel William R. Yost  
Washington, D.C. 20301

1. Request the following billet be approved for inclusion in the DIA BYEMAN billet structure for the clearances indicated:

0560-127 Intelligence Staff Officer, Plans and Programs (DIAPL) -  
IDEALIST, CORONA, EARPOP, GAMBIT, DORIAN, [ ] and  
HEXAGON.

2. The Executive Management Planning and Control concept for DIA (EMPAC) was established approximately eighteen (18) months ago to measure and control intelligence activities and results throughout DIA. The system is composed of the following capabilities: procedures for determining detailed intelligence objectives; development of executive management guidance on policies and constraints; and integrated planning mechanism to develop operating plans for objectives and evaluation of potential effectiveness based on various cost effectiveness methodologies; capabilities to monitor the physical execution of approved operating plans and the resulting information flow.

3. The EMPAC system was implemented in a phased and evolutionary fashion. Phase I, the design phase, has been completed and with the start of Phase II, the testing phase, BYEMAN clearances for the Deputy Director are now essential. The Director, EMPAC, VADM Lowrance considers it imperative that his deputy, Colonel Mills, have access to all BYEMAN projects to permit him free access to all information and documents, both collateral and compartmented, for the overall determination of information as required in the chartering of EMPAC. Specifically, Colonel Mills must peruse, study and make determinations regarding pertinent inputs to the EMPAC on the following points:

- a. Operational pre-launch schedules and proposed tracking information.
- b. Evaluation of informational results from resources and costs, both forecasted and total aggregate costs.

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GAMBIT

DORIAN



HEXAGON

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CONTROL SYSTEM

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c. Determinations of trade-offs between operational resources and functions for greater effectiveness and economy of operations.

d. Identification and/or evaluation of essential intelligence operations to provide continuing assessment of status of all operational activities.

e. Potential reliabilities and probabilities of successes regardless of type of collector, in order to assess all variables and produce a combination of costs versus merits of the product.

f. Operational information to assist in determining best collectors and best targets, to be used in conjunction with data concerning all collectors, collateral and compartmented.

4. Some of the above information requirements appear to be within the exclusive purview of NRO; however, as explained to the Director, NRO Staff, the resulting information from this statistical data would be coordinated with and remain under the control of NRO, with resulting studies and recommendations being fully coordinated and available to the Director, NRO Staff.

5. Officials of Lockheed Corporation, which is contributing specific technical studies in support of EMPAC, have strongly urged that Colonel Mills be granted BYEMAN clearances so he may apply more effectively the information on certain sensor applications and capabilities which bear on the EMPAC testing. They have stated that clearances should be comparable to those required for participation in the Target Oriented Display (TOD), in that sensor activities beyond those carried in the CIP must be considered.



ROSS H. WEATHERFORD, JR.  
Lt Colonel, USAF  
Chief, Security Branch DIAXX

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